

# Optimizing Venture Capital Investments in a Jump Diffusion Model

Erhan Bayraktar \*

Masahiko Egami †

## Abstract

We study two practical optimization problems in relation to venture capital investments and/or Research and Development (R&D) investments. In the first problem, given the amount of the initial investment and the cash flow structure at the initial public offering (IPO), the venture capitalist wants to maximize overall discounted cash flows after subtracting subsequent investments, which keep the invested company solvent. We describe this problem as a mixture of singular stochastic control and optimal stopping problems. The singular control corresponds to finding an optimal subsequent investment policy so that the value of the investee company stays solvent. The optimal stopping corresponds to finding an optimal timing of making the company public. The second problem is concerned with optimal dividend policy. Rather than selling the company at an IPO, the investor may want to harvest technological achievements in the form of dividend when it is appropriate. The optimal control policy in this problem is a mixture of singular and impulse controls.

Key words: Venture capital investments, R&D, IPO, stochastic control, optimal stopping, singular control, impulse control, jump diffusions.

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## 1 Introduction

In accordance with the recent theoretical and practical development in the area of real options, modeling venture capital investment and R&D has become increasingly an important topic, see Davis et al. [4] for a review of this literature. One of the most important issues is modeling the dynamics of the value process of start-up companies and/or R&D projects. Among many approaches, one approach is to use jump models with Poisson arrivals. For example, Willner [12] uses a deterministic drift component and stochastic jumps whose size follows a gamma distribution. A similar model is presented by Pennings and Lint [9], who also model with a deterministic drift and

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†E. Bayraktar and M. Egami are with Department of Mathematics, University of Michigan, Ann Arbor, MI, 48109-1043, USA. Email: {erhan, egami}@umich.edu. We thank Savas Dayanik for valuable comments and are most grateful to Anthea Au Yeung, Ikumi Koseki, Tōru Masuda, and Akihiko Yasuda for insight and good memories through helpful and enjoyable conversations.

a jump part whose size follows a Weibull distribution with scale parameter two. In the spirit of these papers, we will model the value of the process with a jump diffusion. More specifically, we are assuming that the company or the R&D project has (unproven) innovative technologies and hence the appreciation of the company value occurs when there is a technological breakthrough or discovery of innovative methods.

Let  $\{\Omega, \mathcal{F}, \mathbb{P}\}$  be a probability space hosting a Poisson random measure  $N(dt, dy)$  on  $[0, \infty) \times \mathbb{R}$  and Brownian motion  $W = (W_t)_{t \geq 0}$ , adapted to some filtration  $\mathbb{F} = \{\mathcal{F}_t\}_{t \geq 0}$  satisfying the usual conditions. The mean measure of  $N$  is  $\nu(dt, dy) \triangleq \lambda dt F(dy)$ , where  $\lambda > 0$  is constant, and  $F(dy)$  is the common distribution of the jump sizes. The (uncontrolled) value process  $X^0$  of the invested company is described as follows:

$$dX_t^0 = \mu(X_t^0)dt + \sigma(X_t^0)dW_t + \int_0^\infty yN(dt, dy), \quad t \leq \tau^{(0)}, \quad (1.1)$$

in which

$$\tau^{(0)} \triangleq \inf\{t \geq 0; X_t^0 < 0\}. \quad (1.2)$$

In this set up the jumps of  $X^0$  come from a compound Poisson process whose jump size distribution is  $F$ . To obtain explicit results we will take this distribution to be exponential. In practice, investments in promising start-up companies are made through venture capital funds (often called “private equity fund” as well) that raise capital from institutional investors such as banks, insurance companies, university endowment funds, and pension/retirement funds. Venture capital funds screen out those start-up companies and select several companies to invest in. Venture capitalist allocates certain amounts of money to each promising companies to diversify risks. As a result, for each investment project, venture capitalist has a certain initial budget. In many cases, the venture capital funds actively help and advise them by taking a seat on the board of the invested companies. When there is a technological breakthrough, this jump is materialized in the following way: the company and the venture capital fund reevaluate the value of the company stock by using expected cash flow methods provided that the company is successful in manufacturing real products or by using comparable transactions in the past. As a result, some new investors may become willing to invest in the company at the re-evaluated price in a “second round” funding. Hence the appreciation of the stock value can be modelled by an arrival of jumps. The size and arrival rate of jumps can be estimated by track records of the venture capital funds. The final objective of these venture capital investments is, in many cases, to make the company public through initial public offerings (IPO’s) or to sell to a third party at a premium. However, in due course, there are times when the start-up company faces the necessities to solicit new (additional) capital. In turn, the venture capitalist has to make decisions on whether to make additional investments. We refer to this type of problem as the “IPO problem”.

Let us mention some advantages of using a jump diffusion model rather than a piecewise deterministic Markov model as in other works in the literature. As we discussed in the previous paragraph, until going public in the IPO market, the start-up company evolves while proving the merits and applicabilities of their technology. At an early stage, the company’s growth mostly depends on the timing and magnitude of jump part in (1.1). At the time when the company invites “second” and “third round” investors, it is often the case that they have generated some cash flows from their operation while jumps of great magnitude are not necessarily expected. At these stages, the diffusion part of (1.1) is becoming increasingly influential. Hence the jump diffusion model can represent start-up companies of various stages by appropriately modifying the parameters of the model.

To address the issue of subsequent investments in the IPO problem, we first solve an optimal stopping problem of a *reflected* jump diffusion. In this problem, the venture capitalist does not allow the company’s value to go below a fixed level, say  $a$ , with a minimal possible effort and attempts to find an optimal time to IPO (Section 2.1). Next, we solve the problem in which the venture capitalist chooses the level  $a$  optimally (Section 2.2) subject to a budget constraint. In the the process of solving this problem we also solve the min-max version of it. In

mathematical terms, this problem is a mixture of local-time control (plus an impulse applied at time 0 depending on whether the start-up company's value is initially below  $a$ ) and optimal stopping. The local time control is how the venture capitalist exercises controls or interventions in terms of additional capital infusions. The optimal stopping is, given a certain reward function at the IPO market, to find an optimal timing of making the company public. In summary, while making decisions with respect to additional investments, the venture capitalist seeks to find an optimal stopping rule in order to maximize her return, after subtracting the present value of her intermediate investments or capital infusion.

Another problem of interest is the following: Rather than selling outright the interest in the start-up company or R&D investments, the investor may want to extract values out of the company or project in the form of dividend until the time when the value becomes zero. This situation may be more suitable in considering R&D investments because one wants to harvest technological achievements when appropriate, while one keeps the project running. We refer to this type of problem as the “harvesting problem” (Section 3) or dividend payment problem. We prove the optimality of a threshold policy. Optimal dividend problem for Lévy processes with negative jumps was analyzed by Avram et al. [1]. Here the Lévy process we consider has positive jumps and due to this nature of the jumps one applies a mixture of impulse and singular stochastic control: When the controlled process jumps over the optimal threshold, the controller applies impulse control, when the controlled process approaches the threshold continuously, the controller reflects the controlled process, i.e., she applies singular control.

The rest of the paper is structured as follows: In section 2, we solve the “IPO problem”, first by setting the lower threshold level  $a$  fixed and later by allowing this level vary. In section 3, we solve the “harvesting problem”. Next, we construct a candidate solution and verify the optimality of this candidate by showing that the conditions prescribed in the verification lemma are all satisfied. We also provide some static sensitivity analysis to the model parameters. In section 4, we give our concluding remarks and compare the values of IPO and harvesting problems.

## 2 The IPO Problem

### 2.1 Optimal Stopping of a Reflected Diffusion

The dynamics of the value of the start-up company is described as (1.1). After making the initial investment in the amount of  $x$ , the venture capitalist can make interventions in the form of additional investments. Hence the controlled process  $X$  is written as follows:

$$dX_t = \mu(X_t)dt + \sigma(X_t)dW_t + \int_0^\infty yN(dt, dy) + dZ_t, \quad X_0 = x, \quad (2.1)$$

in which for a given  $a \geq 0$ ,

$$Z_t^a = (a - x)1_{\{x < a\}} + L_t, \quad t \geq 0 \quad (2.2)$$

where  $L_t$  is the solution of

$$L_t = \int_0^t 1_{\{X_s = a\}} dL_s, \quad t \geq 0. \quad (2.3)$$

Note that  $Z = (Z_t)_{t \geq 0}$  is a continuous, non-decreasing (except at  $t = 0$ )  $\mathcal{F}_t$ -adapted process. In this set up, through cash infusion or additional investments, the venture capitalist aims to keep the value of the start-up above  $a$  with a minimal possible effort.

The venture capitalist's purpose is to find the best  $\mathbb{F}$ -stopping time to make the company public through an IPO to maximize the present value of the discounted future cash-flow. We will denote the set of all  $\mathbb{F}$  stopping times by

$\mathcal{S}$ . The discounted future cash-flow of the venture capitalist if he applies the control  $Z$ , and makes an initial public offering at time  $\tau$  is

$$J^{\tau,a}(x) \triangleq \mathbb{E}^x \left[ e^{-\alpha\tau} h(X_\tau) - \int_0^\tau e^{-\alpha s} dZ_s^a \right], \quad \tau \in \mathcal{S}. \quad (2.4)$$

We use the following notation:

$$\int_0^t e^{-\alpha t} dZ_t = Z_0 + \int_{(0,t)} e^{-\alpha t} dZ_t. \quad (2.5)$$

We will assume that  $h : \mathbb{R}_+ \rightarrow \mathbb{R}_+$  has the following form:

$$h(x) \triangleq rx, \quad (2.6)$$

with  $r > 1$ . The parameter  $r$  is determined by the IPO market.

Let us discuss the rationale of our model specification. First of all, valuation of IPOs is itself a very challenging subject and, to our knowledge, no complete solutions have yet been obtained. The pricing mechanism at the IPO market is complex, involving uncertainties with respect to the future of the newly publicized companies. A widely observed and recommended procedure both by academics and market practitioners is using comparable firm “multiples”: The subject company’s operational and financial information is compared with those of publicly-owned comparable companies, especially with ones newly made public. For example, the price-earning (P/E) ratio and/or market-to-book (M/B) ratio are multiplied by a certain number called “multiples” (that may vary from industry to industry) to calculate the IPO value. These numbers of the comparable firms serve as benchmarks. Kim and Ritter [8] found that “P/E multiples using forecasted earnings result in much more accurate valuations” than using historical earnings. In this pricing process, the role of investment banks (they often serve underwriters as well) is critical. They, together with the firm, evaluate the current operational performance, analyze the comparable firm “multiples”, project future earnings, assess the market demand for IPO stocks and set the timing of IPO. This procedure inherently involves significant degree of variation on prices and introduces “discontinuity” of the post-IPO value from the pre-IPO value, since post-IPO value is, to a certain extent, market driven, while pre-IPO value is mostly company specific. This justifies our choice of reward function  $h(\cdot)$ . The post IPO value  $h(x) = rx$  is strictly greater than the pre IPO value  $x$ .

Further evidence of this discontinuity can be obtained by the literature about initial stock returns on IPO markets. Johnston and Madura [7] examined the initial (i.e. first day trading) returns of IPOs (both Internet firms and non-Internet firms) during January 1, 1996 to December 31, 2000. They found that the average initial returns of Internet firms IPOs was 78.50%. They also reviewed the papers by Ibbotson and Jaffe [5], Reilly [10] and Ritter [11] and tabulated those authors’ findings. Ritter [11], for example, found average initial returns as high as 48.4% for IPOs that occurred during 1980-1981. Thus, it is widely observed that the IPO companies are priced at a premium and that these premia are the most important sources of income to the venture capitalist. This phenomenon of abnormal initial returns is incorporated in our model with  $r > 1$ .

The purpose of the venture capitalist is to determine  $\tau^* \in \mathcal{S}$  such that

$$V(x; a) \triangleq \sup_{\tau \in \mathcal{S}} J^{\tau,a}(x) = J^{\tau^*,a}(x), \quad x \geq 0. \quad (2.7)$$

if such a  $\tau^*$  exists.

### 2.1.1 Verification Lemma

**Lemma 2.1.** *Let us assume that  $\sigma(\cdot)$  is bounded. If a non-negative function  $v \in \mathcal{C}^1(\mathbb{R}_+)$  is also twice continuously differentiable except at countably many points, and satisfies*

- (i)  $(\mathcal{A} - \alpha)v(x) \leq 0$ ,  $x \in (a, \infty)$ ,
- (ii)  $v(x) \geq h(x)$ ,  $x \in (a, \infty)$ ,
- (iii)  $v(x) = x - a + v(a)$ ,  $x \in [0, a]$ , and  $v'(a+) = 1$ .

in which the integro-differential operator  $\mathcal{A}$  is defined by

$$\mathcal{A}f(x) = \mu(x)f'(x) + \frac{1}{2}\sigma^2(x)f''(x) + \lambda \int_0^\infty (f(x+y) - f(y))F(dy), \quad (2.8)$$

$$\text{then } v(x) \geq J^{\tau, Z^a}(x), \quad \tau \in \mathcal{S}. \quad (2.9)$$

Moreover, if there exists a point  $b(a)$  such that

- (iv)  $(\mathcal{A} - \alpha)v(x) = 0$  and for all  $x \in [a, b(a))$ ,  $v(x) > h(x)$  for all  $x \in (a, b(a))$ ,
- (v)  $(\mathcal{A} - \alpha)v(x) < 0$  for all  $x \in (b(a), \infty)$ ,  $v(x) = h(x)$  for all  $x \in [b(a), \infty)$ ,

then  $v(x) = V(x; a)$ ,  $x \in \mathbb{R}_+$ , and  $\tau_{b(a)} \triangleq \inf\{t \geq 0; X_t \geq b(a)\}$  is optimal.

*Proof.* Let us define  $\tau(n) \triangleq \inf\{t \geq 0; X_t \geq n\}$ . Let  $\tau \in \mathcal{S}$ . When we apply Itô's formula to the semimartingale  $X$  (see e.g. Jacod and Shiryaev [6]), we obtain

$$\begin{aligned} e^{-\alpha(\tau \wedge \tau(n) \wedge \tau_0)} v(X_{\tau \wedge \tau(n) \wedge \tau_0}) &= v(x) + \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} (\mathcal{A} - \alpha)v(X_s) ds + 1_{\{x < a\}}(a - x) \\ &\quad + \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} v'(X_s) dL_s + \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} \sigma(X_s) v'(X_s) dW_s \\ &\quad + \int_0^{\tau \wedge \tau(n) \wedge \tau_0} \int_0^\infty (v(X_{s-} + y) - v(X_{s-})) (N(ds, dy) - \nu(ds, dy)) \end{aligned} \quad (2.10)$$

Rearranging this equation and after taking expectations we get

$$\begin{aligned} v(x) &= (x - a)1_{\{x < a\}} + \mathbb{E}^x \left[ e^{-\alpha(\tau \wedge \tau(n) \wedge \tau_0)} v(X_{\tau \wedge \tau(n) \wedge \tau_0}) - \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} dL_s \right] \\ &\quad + \mathbb{E}^x \left[ \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} (1 - v'(X_s)) dL_s - \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} (\mathcal{A} - \alpha)v(X_s) ds \right] \\ &\quad - \mathbb{E}^x \left[ \int_0^{\tau_0 \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} (v(X_{s-} + y) - v(X_{s-})) (N(ds, dy) - \nu(ds, dy)) \right] \\ &\quad - \mathbb{E}^x \left[ \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} \sigma(X_s) v'(X_s) dW_s \right]. \end{aligned} \quad (2.11)$$

Since the functions  $\sigma(\cdot)$ ,  $v(\cdot)$  and  $v'(\cdot)$  are bounded on the interval  $[0, n]$ , the expected value stochastic integral terms vanish, and since  $v'(a) = 1$  the expected value of the integral with respect to  $L$  also vanishes. On the other hand, the expected value of the integral with respect to the Lebesgue measure is greater than zero by Assumption (i). Therefore,

$$v(x) \geq (x - a)1_{\{x < a\}} + \mathbb{E}^x \left[ e^{-\alpha(\tau \wedge \tau(n) \wedge \tau_0)} v(X_{\tau \wedge \tau(n) \wedge \tau_0}) - \int_0^{\tau \wedge \tau(n) \wedge \tau_0} e^{-\alpha s} dL_s \right].$$

Equation (2.9) follows from the bounded and monotone convergence theorems and assumption (ii).

On the other hand, if we substitute  $\tau$  for  $\tau_{b(a)}$  in the above equations and use assumptions (iv) and (v), we get that  $v(\cdot) = J^{\tau_{b(a)}, a}(\cdot)$ , which proves that  $v(\cdot) = V(\cdot)$  and that  $\tau_{b(a)}$  is optimal, i.e.,  $J^{\tau_{b(a)}, a}(\cdot) \geq J^{\tau, a}(\cdot)$  for any  $\tau \in \mathcal{S}$ .  $\square$

### 2.1.2 Construction of a Candidate Solution

We will assume that the mean measure of the Poisson random measure  $N$  is given by  $\nu(dt, dy) = \lambda dt \eta e^{-\eta y} dy$ . In other words, we consider the case in which the jumps come from a compound Poisson process with exponentially distributed jump sizes. We also assume that  $\mu(x) = \mu$  where  $\mu \in \mathbb{R}$  and  $\sigma(x) = \sigma > 0$ . We will also assume that  $\mu + \lambda/\eta > 0$ . This assumption simply says that the overall trend of the company is positive which motivates the venture capitalist to keep the start-up alive.

The action of the infinitesimal generator of  $X^0$  on a test function  $f$  is given by

$$\mathcal{A}f(x) = \mu f'(x) + \frac{1}{2} \sigma^2 f''(x) + \lambda \int_0^\infty (f(x+y) - f(x)) \eta e^{-\eta y} dy. \quad (2.12)$$

Let us define

$$G(\gamma) \triangleq \frac{1}{2} \sigma^2 \gamma^2 + \mu \gamma + \frac{\lambda \eta}{\eta - \gamma} - \lambda. \quad (2.13)$$

Note that

$$\mathbb{E}^x \left[ e^{\gamma X_t^0} \right] = \exp(G(\gamma)t). \quad (2.14)$$

**Lemma 2.2.** *The equation  $G(\gamma) = \alpha$  has two positive roots  $\gamma_1, \gamma_2$  and one negative root  $-\gamma_3$  satisfying*

$$0 < \gamma_1 < \eta < \gamma_2, \quad \text{and} \quad \gamma_3 > 0. \quad (2.15)$$

*Proof.* Let us denote

$$A(\gamma) \triangleq \frac{1}{2} \sigma^2 \gamma^2 + \mu \gamma - (\lambda + \alpha), \quad B(\gamma) \triangleq \frac{\lambda \eta}{\gamma - \eta}. \quad (2.16)$$

It follows that

$$\lim_{\gamma \downarrow \eta} B(\gamma) = \infty, \quad \lim_{\gamma \uparrow \eta} B(\gamma) = -\infty, \quad \lim_{\gamma \rightarrow -\infty} B(\gamma) = 0, \quad (2.17)$$

$$\lim_{\gamma \rightarrow -\infty} A(\gamma) = \lim_{\gamma \rightarrow \infty} A(\gamma) = \infty, \quad (2.18)$$

and that

$$A(0) = -(\lambda + \alpha) < B(0) = -\lambda. \quad (2.19)$$

Moreover,  $A(\cdot)$  is strictly decreasing on  $(-\infty, -\mu/\sigma^2)$  and strictly increasing on  $(-\mu/\sigma^2, \infty)$ ;  $B(\cdot)$  is strictly decreasing both on  $(-\infty, \eta)$  and on  $(\eta, \infty)$  with different asymptotic behavior on different sides of  $\gamma = \eta$ . The claim is a direct consequence of these observations.  $\square$

Let us define

$$v_0(x; a) \triangleq A_1 e^{\gamma_1 x} + A_2 e^{\gamma_2 x} + A_3 e^{-\gamma_3 x}, \quad (2.20)$$

for some  $A_1, A_2, A_3 \in \mathbb{R}$  and  $b > a$ , which are to be determined. We set the candidate value function as

$$v(x; a) \triangleq \begin{cases} x - a + v_0(a; a), & x \in [0, a], \\ v_0(x; a), & x \in [a, b], \\ rx, & x \in [b, \infty), \end{cases} \quad (2.21)$$

Our aim is to determine these constants so that  $v(\cdot; a)$  satisfies the conditions of the verification lemma.

We will choose  $A_1, A_2, A_3 \in \mathbb{R}$  and  $b > a$  to satisfy

$$A_1 e^{\gamma_1 b} + A_2 e^{\gamma_2 b} + A_3 e^{-\gamma_3 b} = r b, \quad (2.22a)$$

$$\frac{A_1 \eta}{\gamma_1 - \eta} e^{\gamma_1 b} + \frac{A_2 \eta}{\gamma_2 - \eta} e^{\gamma_2 b} + \frac{A_3 \eta}{-\gamma_3 - \eta} e^{-\gamma_3 b} + r \left( b + \frac{1}{\eta} \right) = 0, \quad (2.22b)$$

$$\gamma_1 A_1 e^{\gamma_1 a} + \gamma_2 A_2 e^{\gamma_2 a} - \gamma_3 A_3 e^{-\gamma_3 a} = 1, \quad (2.22c)$$

$$\gamma_1 A_1 e^{\gamma_1 b} + \gamma_2 A_2 e^{\gamma_2 b} - \gamma_3 A_3 e^{-\gamma_3 b} = r. \quad (2.22d)$$

For the function  $v$  in (2.21) to be well-defined, we need to verify that this set of equations have a unique solution. But before let us point how we came up with these equations. The expressions (2.22a), (2.22c) and (2.22d) come from *continuous pasting at  $b$* , *first-order smooth pasting at  $a$*  and *first order smooth pasting at  $b$* , respectively. Equation (2.22b) on the other hand comes from evaluating

$$(\mathcal{A} - \alpha)v(x; a) = \mu v_0'(x) + \frac{1}{2} \sigma^2 v_0''(x) + \lambda \left( \int_0^{b-x} v_0(x+y) \eta e^{-\eta y} dy + \int_{b-x}^{\infty} r \cdot (x+y) \eta e^{-\eta y} dy \right) - (\lambda + \alpha)v_0(x) = 0. \quad (2.23)$$

**Lemma 2.3.** *For any given  $a$ , there is a unique  $(A_1, A_2, A_3, b) \in \mathbb{R}^3 \times (a, \infty)$  that solves the system of equations (2.22a)-(2.22d). Moreover,  $b > \max\{a, b^*\}$ , in which*

$$b^* \triangleq \frac{1}{\alpha} \left( \mu + \frac{\lambda}{\eta} \right) \quad (2.24)$$

and  $A_1 > 0, A_2 > 0$ .

*Proof.* Using (2.22a), (2.22b) and (2.22d) we can determine  $A_1, A_2$  and  $A_3$  as functions of  $b$ :

$$\begin{aligned} A_1(b) &= \frac{r}{\eta^2} \frac{(\eta - \gamma_1)[\gamma_2 \gamma_3 (\eta b + 1) + \eta(\gamma_2 - \gamma_3)]}{(\gamma_3 + \gamma_1)(\gamma_2 - \gamma_1)} e^{-\gamma_1 b} =: D_1(b) e^{-\gamma_1 b}, \\ A_2(b) &= \frac{r}{\eta^2} \frac{(\gamma_2 - \eta)[\gamma_1 \gamma_3 (\eta b + 1) + \eta(\gamma_1 - \gamma_3)]}{(\gamma_3 + \gamma_2)(\gamma_2 - \gamma_1)} e^{-\gamma_2 b} =: D_2(b) e^{-\gamma_2 b}, \\ A_3(b) &= \frac{r}{\eta^2} \frac{(\eta + \gamma_3)[\gamma_2 \gamma_1 (\eta b + 1) - \eta(\gamma_2 + \gamma_1)]}{(\gamma_3 + \gamma_1)(\gamma_2 + \gamma_3)} e^{\gamma_3 b} =: D_3(b) e^{\gamma_3 b}. \end{aligned} \quad (2.25)$$

Let us define

$$R(b) \triangleq \gamma_1 A_1(b) e^{\gamma_1 a} + \gamma_2 A_2(b) e^{\gamma_2 a} - \gamma_3 A_3(b) e^{-\gamma_3 a}. \quad (2.26)$$

To verify our claim we only need to show that there is one and only one root of the equation  $R(b) = 1$ . Observe that

$$R(a) = \gamma_1 A_1(a) e^{\gamma_1 a} + \gamma_2 A_2(a) e^{\gamma_2 a} - \gamma_3 A_3(a) e^{-\gamma_3 a} = \gamma_1 D_1(a) + \gamma_2 D_2(a) - \gamma_3 D_3(a) = r > 1, \quad (2.27)$$

and that

$$\lim_{b \rightarrow \infty} R(b) = -\infty. \quad (2.28)$$

The derivative of  $b \rightarrow R(b)$  is

$$\begin{aligned} R'(b) &= \gamma_1 A_1'(b) e^{\gamma_1 a} + \gamma_2 A_2'(b) e^{\gamma_2 a} - \gamma_3 A_3'(b) e^{-\gamma_3 a} \\ &= \left[ \gamma_1 C_1 e^{-\gamma_1(b-a)} + \gamma_2 C_2 e^{-\gamma_2(b-a)} + \gamma_3 C_3 e^{\gamma_3(b-a)} \right] (-\eta \gamma_1 \gamma_2 \gamma_3 b + Y), \end{aligned} \quad (2.29)$$

in which

$$C_1 \triangleq \frac{r}{\eta^2} \frac{\eta - \gamma_1}{(\gamma_3 + \gamma_1)(\gamma_2 - \gamma_1)} > 0, \quad C_2 \triangleq \frac{r}{\eta^2} \frac{\gamma_2 - \eta}{(\gamma_3 + \gamma_2)(\gamma_2 - \gamma_1)} > 0, \quad \text{and} \quad C_3 \triangleq \frac{r}{\eta^2} \frac{\eta + \gamma_3}{(\gamma_3 + \gamma_1)(\gamma_3 + \gamma_2)} > 0, \quad (2.30)$$

$$\text{and} \quad Y \triangleq -\gamma_1\gamma_2\gamma_3 + \eta(-\gamma_1\gamma_2 + \gamma_2\gamma_3 + \gamma_1\gamma_3). \quad (2.31)$$

Observe that

$$\frac{Y}{\eta\gamma_1\gamma_2\gamma_3} = b^*. \quad (2.32)$$

From (2.29) it follows that on  $(-\infty, b^*]$  the function  $b \rightarrow R(b)$  is increasing, and on  $[b^*, \infty)$  it is decreasing. If  $b^* \leq a$ , then it follows directly from  $R(a) = r > 1$  and  $\lim_{b \rightarrow \infty} R(b) = -\infty$  that there exists a unique  $b > a$  such that  $R(b) = 1$ . On the other hand, if  $b^* > a$ , then  $R(x) > 1$  on  $x \in [a, b^*]$ . Again, since  $\lim_{b \rightarrow \infty} R(b) = -\infty$ , there exists a unique  $b > b^*$  such that  $R(b) = 1$ .

Let us show that  $A_1(b) > 0$  for the unique root of  $R(b) = 1$ . Observe that  $A_1'(b^*) = 0$  and  $A_1(b^*) > 0$ . Moreover,  $b^*$  is the only local extremum of the function  $b \rightarrow A_1(b)$ , and  $\lim_{b \rightarrow \infty} A_1(b) = 0$ . Since this function is decreasing on  $[b^*, \infty)$ ,  $A_1(b) > 0$ . Similarly,  $A_2(b) > 0$ .  $\square$

**Remark 2.1.** It follows from (2.22a),(2.22c) and (2.22d) that

$$v(b; a) = rb, \quad v'(a; a) = 1 < v'(b(a); a) = r. \quad (2.33)$$

**Lemma 2.4.** Let  $A_1, A_2, A_3$ , and  $b$  be as in Lemma 2.3 and  $v_0(\cdot; a)$  be as in (2.20). Then if  $A_3 \geq 0$ , then  $v_0(\cdot; a)$  is convex for all  $a \geq 0$ . Otherwise, there exists a unique point  $\tilde{x} < b$  such that,  $v_0(\cdot; a)$  is concave on  $[0, \tilde{x})$  and convex on  $(\tilde{x}, \infty)$ .

*Proof.* The first and the second derivative of  $v_0(\cdot; a)$  (defined in (2.21)) are

$$v_0'(x; a) = A_1\gamma_1 e^{\gamma_1 x} + A_2\gamma_2 e^{\gamma_2 x} - \gamma_3 A_3 e^{-\gamma_3 x}, \quad v_0''(x; a) = A_1\gamma_1^2 e^{\gamma_1 x} + A_2\gamma_2^2 e^{\gamma_2 x} + \gamma_3^2 A_3 e^{-\gamma_3 x}. \quad (2.34)$$

From Lemma 2.3 we have that

$$A_1 > 0 \quad \text{and} \quad A_2 > 0. \quad (2.35)$$

If  $A_3 \geq 0$ , then (2.34) and (2.33) imply that  $v_0''(x; a) > 0$ ,  $x \in [a, b(a)]$ , i.e.,  $v_0(\cdot; a)$  is convex on  $[a, b(a)]$ .

Let us analyze the case when  $A_3 < 0$ . In this case the functions  $x \rightarrow A_1\gamma_1^2 e^{\gamma_1 x} + A_2\gamma_2^2 e^{\gamma_2 x}$  and  $x \rightarrow -\gamma_3^2 A_3 e^{-\gamma_3 x}$  intersect at a unique point  $\tilde{x} > 0$ . The function  $v_0'(\cdot; a)$  (defined in (2.21)) decreases on  $[0, \tilde{x})$  and increases on  $(\tilde{x}, \infty)$ . Now from (2.33) it follows that  $\tilde{x} < b(a)$ .  $\square$

### 2.1.3 Verification of Optimality

**Proposition 2.1.** Let us denote the unique  $b$  in Lemma 2.3 by  $b(a)$  to emphasize its dependence on  $a$ . Then  $v(\cdot; a)$  defined in (2.21) is equal to  $V(\cdot; a)$  of (2.7).

*Proof.* The function  $v$  in (2.21) already satisfies

$$(\mathcal{A} - \alpha)v(x; a) = 0, \quad x \in (a, b(a)), \quad v(x; a) = rx, \quad x \in [b(a), \infty), \quad v'(a; a) = 1. \quad (2.36)$$



Therefore, we only need to show that

$$(\mathcal{A} - \alpha)v(x; a) < 0, \quad x \in (b(a), \infty), \quad \text{and that} \quad v(x; a) > rx, \quad x \in (a, b(a)), \quad (2.37)$$

Let us prove the first inequality.

$$(\mathcal{A} - \alpha)v(x; a) = \mu r + \frac{\lambda r}{\eta} - \alpha r x, \quad x > b(a). \quad (2.38)$$

So,  $(\mathcal{A} - \alpha)v(x; a) < 0$ , for  $x > b(a)$  if and only if

$$b(a) > \frac{1}{\alpha} \left( \mu + \frac{\lambda}{\eta} \right) = b^*. \quad (2.39)$$

However, we already know from Lemma 2.3 that (2.39) holds.

Let us prove the second inequality in (2.37). If  $A_3 \geq 0$ , then Lemma 2.4 imply that  $v''(x; a) > 0$ ,  $x \in [a, b(a)]$ , i.e.,  $v(\cdot; a)$  is convex on  $[a, b(a)]$ . Therefore  $v'(\cdot; a)$  is increasing on  $[a, b(a)]$  and  $v'(x; a) \in [1, r)$  on  $[a, b)$ . Since  $x \rightarrow v(x; a)$  intersects the function  $x \rightarrow rx$  at  $b(a)$ ,  $v(x; a) > rx$ ,  $x \in [a, b(a))$ . Otherwise there would exist a point  $x^* \in [a, b)$  such that  $v'(x^*; a) > r$ .

If  $A_3 < 0$ , then the function  $v'_0(\cdot; a)$  (defined in (2.21)) decreases on  $[0, \tilde{x})$  and increases on  $[\tilde{x}, \infty)$ , in which  $\tilde{x} < b(a)$ , by Lemma 2.4. If  $\tilde{x} \geq a$ , then  $v'(x; a) < r$  for  $x \in [a, b(a))$  since  $v'(a; a) = 1$ ,  $v'(x; a) < 1$  for  $x \in (a, \tilde{x})$  and  $v'(x; a) < r$  for  $x \in (\tilde{x}, b(a))$ . On the other hand if  $\tilde{x} < a$ , then  $v'(x; a) \in [1, r)$  for  $x \in [a, b(a))$  since  $v'(\cdot; a)$  is increasing on this interval and  $v'(b; a) = r$ . So in any case  $v'(x; a) < r$  on  $[a, b(a))$ . Since  $v(b; a) = rb$ , then  $v(x) > rx$ ,  $x \in [a, b)$ . Otherwise there would exist a point  $x^* \in [a, b)$  such that  $v'(x^*; a) > r$ .  $\square$

Figure 1 shows the value function and its derivatives. As expected the value function  $v(\cdot; 1)$  is concave at first and becomes convex before it coincides with the line  $h(\cdot)$ . It can be seen that  $v(\cdot; a)$  satisfies the conditions of the verification lemma.

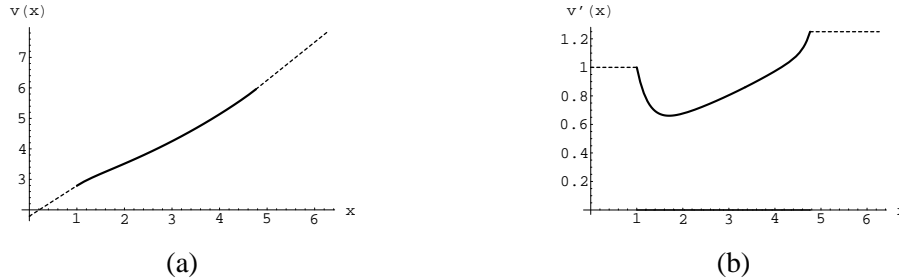


Figure 1: The IPO problem with parameters  $(\mu, \lambda, \eta, \sigma, \alpha, r) = (-0.05, 0.75, 1.5, 0.25, 0.1, 1.25)$  and  $a = 1$ : (a) The value function  $v(x)$  with  $b(a) = 4.7641$ . (b)  $v'(x)$  is also continuous in  $x \in \mathbb{R}_+$ .

## 2.2 Maximizing Over the Cash-Infusion Level $a$

In this section, the goal of the venture capitalist is to find an  $a^* \in [0, B]$  and  $\tau^* \in \mathcal{S}$  such that

$$U(x) \triangleq \sup_{a \in [0, B]} \sup_{\tau \in \mathcal{S}} J^{\tau, a}(x) = \sup_{a \in [0, B]} V(x; a) = J^{\tau^*, a^*}(x), \quad x \geq 0, \quad (2.40)$$

if  $(a^*, \tau^*) \in [0, B] \times \mathcal{S}$  exists. In this optimization problem, the constraint  $a \leq B$ , reflects the fact that the venture capitalist has a finite initial budget to pump-up the value of the start-up company: the first term in (2.2) can not be greater than  $B$ . The main result of this section is Proposition 2.2. We will show that  $V(x; a)$ , for all  $x \geq 0$ , is maximized at either  $a = 0$  or  $a = B$ . In the mean time we will also find a solution to the min-max problem

$$\tilde{U}(x) \triangleq \inf_{a \in [0, B]} \sup_{\tau \in \mathcal{S}} J^{\tau, a}(x). \quad (2.41)$$

We will start with analyzing the local extremums of the function  $a \rightarrow v_0(x; a)$ ,  $x \geq 0$ . We will derive the second order smooth fit condition at  $a$ , from a first order derivative condition.

**Lemma 2.5.** *Recall the definition of the function  $v_0(\cdot; a)$  from (2.21). If  $\tilde{a} \geq 0$  is a local extremum of the function  $a \rightarrow v_0(x; a)$ , for any  $x \geq 0$ , then  $v_0''(\tilde{a}; \tilde{a}) = 0$ .*

*Proof.* Let us denote

$$\tilde{A}_1(a) \triangleq A_1(b(a)), \quad \tilde{A}_2(a) \triangleq A_2(b(a)), \quad \text{and} \quad \tilde{A}_3(a) \triangleq A_3(b(a)), \quad (2.42)$$

in which the functions  $A_1(\cdot)$ ,  $A_2(\cdot)$  and  $A_3(\cdot)$  are given by (2.25). The derivative

$$\frac{dv_0}{da}(x; \tilde{a}) = \tilde{A}'_1(\tilde{a})e^{\gamma_1 x} + \tilde{A}'_2(\tilde{a})e^{\gamma_2 x} + \tilde{A}'_3(\tilde{a})e^{-\gamma_3 x} = 0 \quad (2.43)$$

for all  $x \geq 0$  if and only if

$$\tilde{A}'_1(\tilde{a}) = \tilde{A}'_2(\tilde{a}) = \tilde{A}'_3(\tilde{a}) = 0, \quad (2.44)$$

since the functions  $x \rightarrow e^{\gamma_1 x}$ ,  $x \rightarrow e^{\gamma_2 x}$  and  $x \rightarrow e^{-\gamma_3 x}$ ,  $x \geq 0$ , are linearly independent.

It follows from (2.22c) that for any  $a \geq 0$

$$\gamma_1 \tilde{A}_1(a)e^{\gamma_1 a} + \gamma_2 \tilde{A}_2(a)e^{\gamma_2 a} - \gamma_3 \tilde{A}_3(a)e^{-\gamma_3 a} = 1. \quad (2.45)$$

Taking the derivative with respect to  $a$  we get

$$(\gamma_1^2 \tilde{A}_1(a) + \gamma_1 \tilde{A}'_1(a))e^{\gamma_1 a} + (\gamma_2^2 \tilde{A}_2(a) + \gamma_2 \tilde{A}'_2(a))e^{\gamma_2 a} + (\gamma_3^2 \tilde{A}_3(a) - \gamma_3 \tilde{A}'_3(a))e^{-\gamma_3 a} = 0. \quad (2.46)$$

Evaluating this last expression at  $a = \tilde{a}$  we obtain

$$\gamma_1^2 \tilde{A}_1(\tilde{a})e^{\gamma_1 \tilde{a}} + \gamma_2^2 \tilde{A}_2(\tilde{a})e^{\gamma_2 \tilde{a}} + \gamma_3^2 \tilde{A}_3(\tilde{a})e^{-\gamma_3 \tilde{a}} = v_0''(\tilde{a}; \tilde{a}) = 0, \quad (2.47)$$

where we used (2.44). □

**Lemma 2.6.** *Let  $\tilde{a}$  be as in Lemma 2.5 and  $a \rightarrow b(a)$ ,  $a \geq 0$ , be as in Proposition 2.1. Then  $b'(\tilde{a}) = 0$ . The point  $\tilde{a}$  is a unique local extremum of  $a \rightarrow v_0(x; a)$ , for all  $x \geq 0$ , if and only if  $\tilde{a}$  is the unique local extremum of  $a \rightarrow b(a)$ . If  $\tilde{a}$  is the unique local extremum of  $b(\cdot)$ , then  $b''(\tilde{a}) > 0$ . Moreover,  $\tilde{a} = \operatorname{argmin}_{a \geq 0}(b(a))$ .*

*Proof.* Let  $\tilde{A}_1(\cdot)$  be as in (2.42). Since

$$\tilde{A}'_1(\tilde{a}) = \frac{d}{db} A_1(b(\tilde{a}))b'(\tilde{a}) = 0, \quad (2.48)$$

and for any  $a$ ,  $b(a) > b^*$ , in which  $b^*$  is the unique local extremum of the function  $b \rightarrow A_1(b)$ , it follows that  $b'(\tilde{a}) = 0$ .

Assume that  $\tilde{a}$  is the unique local extremum of  $b(\cdot)$ . Then

$$\tilde{A}'_1(a) = \tilde{A}'_2(a) = \tilde{A}'_3(a) = 0, \quad (2.49)$$

if and only if  $a = \tilde{a}$ . Using (2.43), it is readily seen that  $a \rightarrow v_0(x; a)$  has a unique local extremum and that this local extremum is equal to  $\tilde{a}$ .

On the other hand we know from Lemma 2.3 that  $b(a) > a$  for all  $a$ . Therefore, if  $b(\cdot)$  has a unique local extremum at  $\tilde{a}$ , it can not be a local maximum. On the other hand, if there were an  $a \neq \tilde{a}$  such that  $b(a) \leq b(\tilde{a})$ , then there would be a local maximum in  $(\min\{a, \tilde{a}\}, \max\{a, \tilde{a}\})$ , which yields a contradiction.  $\square$

**Lemma 2.7.** *Recall the definition of  $v(\cdot; a)$ ,  $a \geq 0$ , from (2.21). For any  $a_1, a_2 \geq 0$ , if  $b(a_1) > b(a_2)$ , then  $v(x; a_1) > v(x; a_2)$ ,  $x \geq 0$ .*

*Proof.* We will first show that

$$v_0(x; a_1) = \tilde{A}_1(a_1)e^{\gamma_1 x} + \tilde{A}_2(a_1)e^{\gamma_2 x} + \tilde{A}_3(a_1)e^{-\gamma_3 x} \geq v_0(x; a_2) = \tilde{A}_1(a_2)e^{\gamma_1 x} + \tilde{A}_2(a_2)e^{\gamma_2 x} + \tilde{A}_3(a_2)e^{-\gamma_3 x}, \quad (2.50)$$

for  $x \in [0, b(a_2)]$ , in which  $\tilde{A}_1, \tilde{A}_2, \tilde{A}_3$  are defined in (2.42). Since  $b(a_2) \leq b(a_1)$ ,

$$A_1(b(a_1)) < A_1(b(a_2)), \quad A_2(b(a_1)) < A_2(b(a_2)), \quad A_3(b(a_1)) > A_3(b(a_2)). \quad (2.51)$$

This follows from the fact that the functions  $A_1(\cdot), A_2(\cdot)$  are increasing and  $A_3(\cdot)$  is decreasing on  $[b^*, \infty)$  and that  $b(a) > b^*$ , for any  $a \geq 0$ . See (2.25) and Lemma 2.3.

Let us define

$$W(x) \triangleq v_0(x; a_1) - v_0(x; a_2), \quad x \in \mathbb{R}. \quad (2.52)$$

The derivative

$$W'(x) < 0, \quad x \in \mathbb{R}, \quad \text{and} \quad (2.53)$$

$$\lim_{x \rightarrow -\infty} W(x) = \infty, \quad \lim_{x \rightarrow \infty} W(x) = -\infty. \quad (2.54)$$

Therefore,  $W(\cdot)$  has a unique root. We will show that this root, which we will denote by  $k$ , satisfies  $b(a_2) < k < b(a_1)$ .

It follows from Lemma 2.4 that  $v_0(\cdot; a)$  is convex on  $[b(a), \infty)$ , for any  $a$ . Moreover, for any  $a \geq 0$ ,  $v_0(\cdot; a)$  smoothly touches the function  $h(\cdot)$  (see (2.22a) and (2.22d)), and stays above  $h(\cdot)$  since  $v_0(\cdot; a)$  is convex. Now, since  $b(a_2) < b(a_1)$ , for the function  $W(\cdot)$  to have a unique root, that unique root has to satisfy  $b(a_2) < k < b(a_1)$ . This proves (2.50).

From (2.50) it follows that  $v(x; a_1) \geq v(x; a_2)$ , for any  $x \in [\min\{a_1, a_2\}, b(a_2)]$ . But  $v(x; a_2) = rx$  for  $x \geq b(a_2)$  and  $v(x; a_1) = v_0(x; a_1) > rx$ ,  $x \in [b(a_2), b(a_1)]$  and  $v(x; a_1) = rx$ ,  $x \geq b(a_1)$ . Therefore, we have

$$v(x; a_1) \geq v(x; a_2), \quad x \geq \min\{a_1, a_2\}. \quad (2.55)$$

In what follows we will show that the inequality in (2.55) also holds on  $x \leq \min\{a_1, a_2\}$ .

Let us assume that  $a_1 < a_2$ . It follows from (2.53) and  $v'_0(a_2; a_2) = 1$  (see (2.22c)) that

$$v'_0(a_2; a_1) < 1. \quad (2.56)$$

Therefore,  $v_0(\cdot; a_1)$  does not intersect  $x \rightarrow x - a_2 + v_0(a_2, a_2)$   $x \in [a_1, a_2]$ . Otherwise, at the point of intersection, say  $\hat{x}$ ,  $v'_0(\hat{x}, a_1) > 1$ , which together with (2.56) contradicts Lemma 2.4. This implies that  $v(x; a_1) > v(x; a_2)$ ,  $x \in [a_1, a_2]$ .

Let us assume that  $a_1 > a_2$  and that  $b(a_2) \geq a_1$ . Then,  $v_0(x; a_2) < x - a_1 + v_0(a_1; a_1)$ . Otherwise,  $v_0(\cdot; a_2)$  intersects  $x \rightarrow x - a_1 + v_0(a_1; a_1)$  at  $x_0 \in (a_2, a_1)$ . Then  $v'_0(x_0; a_2) > 1$ . Since  $v'_0(a; a) = 1$  for any  $a \geq 0$ , using Lemma 2.4, it follows that  $v_0(a_1; a_2) > v_0(a_1; a_1)$ . This yields a contradiction since  $v_0(\cdot; a_2)$  and  $v_0(\cdot; a_1)$  do not intersect for any  $x < k$ , in which  $k > b(a_2) \geq a_1$ . Therefore,  $v(x; a_1) > v(x; a_2)$ ,  $x \geq [a_2, a_1]$ .

Finally, let us assume that  $a_1 > a_2$  and that  $b(a_2) < a_1$ . Since  $v(x; a_2) = rx$  and  $v_0(x; a_1) > rx$  for  $x \geq [b(a_2), a_1]$  it follows that  $v(x; a_1) > v(x; a_2)$ ,  $x \geq [a_2, a_1]$ . Now, the proof is complete.  $\square$

**Corollary 2.1.** *Recall the definition of  $v(\cdot; a)$  from (2.21). Let  $\tilde{a}$  be the unique local extremum of  $a \rightarrow b(a)$ ,  $a \geq 0$ . Then  $v(x; \tilde{a}) \leq v(x; a)$ ,  $x \geq 0$ , for all  $a \geq 0$ .*

*Proof.* The proof follows from Lemmas 2.6 and 2.7.  $\square$

**Corollary 2.2.** *Let  $\tilde{a}$  be the unique local extremum of  $a \rightarrow b(a)$ ,  $a \geq 0$ . Then function  $v(\cdot; \tilde{a})$  is convex. Moreover,  $v'(x; \tilde{a}) > 1$ ,  $x > \tilde{a}$ .*

*Proof.* Let  $\tilde{A}_3(\tilde{a})$  be as in (2.42). If  $\tilde{A}_3(\tilde{a}) \geq 0$  then  $v_0(\cdot; \tilde{a})$  is convex by Lemma 2.4.

If  $\tilde{A}_3(\tilde{a}) < 0$ , then the function

$$v_0'''(x; \tilde{a}) = \tilde{A}_1(\tilde{a})\gamma_1^3 e^{\gamma_1 x} + \tilde{A}_2(\tilde{a})\gamma_2^3 e^{\gamma_2 x} - \gamma_3^3 \tilde{A}_3(\tilde{a})e^{-\gamma_3 x} > 0. \quad (2.57)$$

Since  $v_0''(\tilde{a}, \tilde{a}) = 0$ , then (2.57) implies that  $v_0''(x; \tilde{a}) > 0$  for  $x > \tilde{a}$ . The convexity of  $v(\cdot; \tilde{a})$  follows, since it is equal to  $v_0(\cdot; \tilde{a})$  on  $[\tilde{a}, b(\tilde{a})]$  and is linear everywhere else.

Since  $v'(\tilde{a}; \tilde{a}) = 1$  (see Remark 2.1), it follows from the convexity of  $v(\cdot; \tilde{a})$  that  $v'(x; \tilde{a}) > 1$  for  $x > \tilde{a}$ .  $\square$

Note that the second order smooth fit condition  $v''(\tilde{a}; \tilde{a}) = 0$  yields a solution that minimizes  $V(x; a)$ ,  $x \geq 0$ ,  $a \geq 0$ , as a result of Corollary 2.1. In the next proposition we find the maximizer.

**Proposition 2.2.** *Assume that  $a \rightarrow b(a)$ ,  $a \geq 0$  has a unique local extremum at  $\tilde{a}$ . Then*

$$U(x) = \max_{a \in \{0, B\}} v(x; a), \quad \text{and} \quad \tilde{U}(x) = v(x; \tilde{a}), \quad (2.58)$$

in which  $U$  and  $\tilde{U}$  are given by (2.40) and (2.41), respectively.

*Proof.* It follows from Lemma 2.6 that  $a \rightarrow b(a)$ , has a unique local extremum, and in fact this local extremum is a minimum. Therefore,  $a \rightarrow b(a)$ ,  $a \in [0, B]$  is maximized at either of the boundaries. The result follows from Lemma 2.7.  $\square$

Using the same parameters as in Figure 1, we solve (2.22a)-(2.22d) and

$$v_0''(\tilde{a}; \tilde{a}) = \gamma_1^2 \tilde{A}_1(\tilde{a})e^{\gamma_1 \tilde{a}} + \gamma_2^2 \tilde{A}_2(\tilde{a})e^{\gamma_2 \tilde{a}} + \gamma_3^2 \tilde{A}_3(\tilde{a})e^{-\gamma_3 \tilde{a}} = 0. \quad (2.59)$$

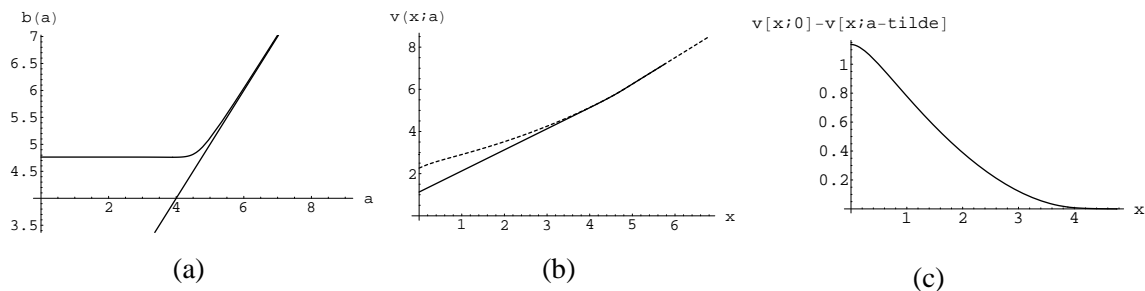


Figure 2: Using the parameters  $(\mu, \lambda, \eta, \sigma, \alpha) = (-0.05, 0.75, 1.5, 0.25, 0.1)$ : (a)  $\tilde{a} = 3.884$  minimizes the function  $b(a)$  with  $b(\tilde{a}) = 4.741$ . (b) The corresponding value function  $v(x; \tilde{a})$  (solid line) is below  $v(x; 0)$  (dashed line). (c)  $v(x; 0) - v(x; \tilde{a})$ .

numerically and find  $\tilde{a}$  and confirm its uniqueness. We observe in Figure 2 that (a)  $\tilde{a}$  is the minimizer of  $b(a)$ , and (b)  $v(x; 0) \geq v(x; \tilde{a})$  for  $x \in \mathbb{R}_+$ .

Before ending this section, we provide sensitivity analysis of the optimal stopping barrier to the parameters of the problem. We use the parameter sets  $(\mu, \lambda, \eta, \sigma, \alpha) = (-0.05, 0.75, 1.5, 0.25, 0.1)$  with  $r = 1.25$  and  $a = 0$  and vary one parameter with the others fixed at the base case. Figure 3 shows the results. In fact, all the graphs show monotone relationship between  $b(a)$  and the parameters, which is intuitive. Larger  $\eta$  (that means smaller  $1/\eta$ ) leads to a smaller threshold value since the mean jump size is small (Graph (a)). Similarly, larger  $\lambda$  leads to a larger threshold value since the frequency of jumps is greater and the investor can expect higher revenue. (Graph (b)). In the same token, if the absolute value of  $\mu$  is greater (when the drift is negative), the process inclines to return to zero more frequently. Hence the investor cannot expect high revenue due to the time value of money. (Graph (c)). A larger volatility expands the continuation region since the process  $X$  has a greater probability to reach further out within a fixed amount of time. Hence the investor can expect the process to reach a higher return level (Graph (d)).

### 3 The Harvesting Problem

#### 3.1 Problem Description

In this section, the investor wants to extract the value out of the company intermittently (i.e., receives dividends from the company) when there are opportunities to do so. This problem might fit better the case of R&D investments rather than the venture capital investments. Namely, the company or R&D project has a large technology platform, based on which applications are made and products are materialized from time to time. Each time it occurs, the investor tries to sell these products or applications and in turn receives dividends. There are many papers about dividend payout problems that consider continuous diffusion processes. See, for example, Bayraktar and Egami [2] and the references therein. To our knowledge, one of the few exceptions aside from [1] (that we refer to earlier) is Dassios and Embrechts [3] that analyze, using the Laplace transform method, the downward jump case. The absolute value of the jumps are exponentially distributed. In [3], the investor extracts dividends every time when a *piecewise deterministic Markov process* hits a certain boundary (i.e., singular control). In what follows, the dividend payments are triggered by sporadic jumps of the process as well as the diffusion part. Whenever the value of the company exceed a certain value, which may occur continuously or via jumps, dividends are paid out.

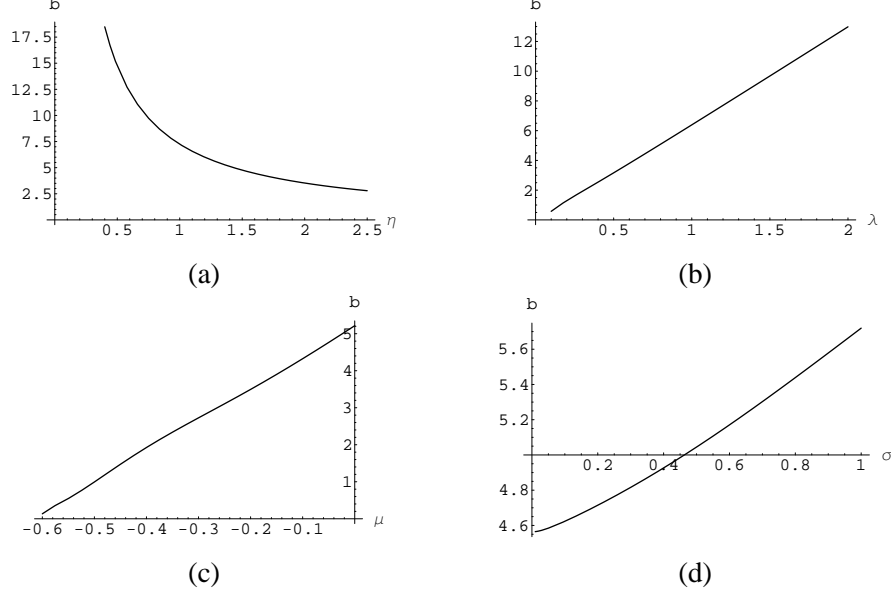


Figure 3: Sensitivity analysis of the harvesting (dividend payout) problem to the parameters. The basis parameters are  $(\mu, \lambda, \eta, \sigma, \alpha) = (-0.05, 0.75, 1.5, 0.25, 0.1)$ : (a) jump size parameter  $\eta$ , (b) arrival rate  $\lambda$ , (c) drift rate  $\mu(x) = -\mu$  and (d) volatility  $\sigma$ .

So the investor applies a mixture of singular and impulse controls.

Again, we consider the jump diffusion model (1.1) for the intrinsic value of the company. Accounting for the dividend payments the value of the company follows:

$$dX_t = \mu(X_t)dt + \sigma(X_t)dW_t + \int_0^\infty yN(dt, dy) - dZ_t \quad (3.1)$$

in which  $Z = (Z_t)_{t \geq 0}$  is a continuous non-decreasing (expect at  $t = 0$ )  $\mathbb{F}$ -adapted process, i.e.,  $Z \in \mathcal{V}$ , is the dividend payment policy.

The investor wants to maximize the discounted expected value of the payments she receives, which is given by

$$J^Z(x) \triangleq \mathbb{E}^x \left[ \int_0^{\tau_0} e^{-\alpha t} dZ_t \right] \quad (3.2)$$

in which  $\tau_0$  is defined as in (1.2) denotes the time of insolvency. The investor wants to determine the optimal dividend policy  $Z^*$  that satisfies

$$V(x) \triangleq \sup_{Z \in \mathcal{V}} J^Z(x) = J^{Z^*}(x), \quad (3.3)$$

if such a  $Z^* \in \mathcal{V}$  exists.

## 3.2 A Mixed Singular and Impulse Control Problem

### 3.2.1 Verification Lemma

**Lemma 3.1.** *Let us assume that  $\sigma(\cdot)$  is bounded. If non-negative function  $v \in \mathcal{C}^1(\mathbb{R}_+)$  is also twice continuously differentiable except at countably many points and satisfies*

- (i)  $(\mathcal{A} - \alpha)v(x) \leq 0, x \geq 0,$
- (ii)  $v'(x) \geq 1, x \geq 0,$
- (iii)  $v''(x) \leq 0$  (i.e.  $v$  is concave),

then

$$v(x) \geq V(x), \quad x \geq 0. \quad (3.4)$$

Moreover, if there exists point  $b \in \mathbb{R}_+$  such that  $v \in C^1(\mathbb{R}_+) \cap C^2(\mathbb{R}_+ \setminus \{b\})$  such that

- (iv)  $(\mathcal{A} - \alpha)v(x) = 0, v'(x) > 1,$  for all  $x \in [0, b),$
- (v)  $(\mathcal{A} - \alpha)v(x) < 0, v(x) = x - b + v(b), x > b,$

in which the integro-differential operator  $\mathcal{A}$  is defined by (2.8), then

$$v(x) = V(x) \quad x \in \mathbb{R}_+, \quad \text{and}, \quad (3.5)$$

$$Z_t = (X_t - b)1_{\{X_t > b\}} + L_t^b, \quad t \geq 0, \quad (3.6)$$

in which

$$L_t = \int_0^t 1_{\{X_s = b\}} dL_s^b, \quad t \geq 0, \quad (3.7)$$

is optimal.

*Proof.* Let  $\tau(n)$  be as in the proof of Lemma 2.1. Using Itô's formula for semimartingales (see e.g. Jacod and Shiryaev [6])

$$\begin{aligned} e^{-\alpha(\tau(n) \wedge \tau_0)} v(X_{\tau(n) \wedge \tau_0}) &= v(x) + \int_0^{\tau(n) \wedge \tau_0} e^{-\alpha s} (\mathcal{A} - \alpha)v(X_s) ds - \int_0^{\tau(n) \wedge \tau_0} e^{-\alpha s} v'(X_s) dZ_s^{(c)} \\ &+ \int_0^{\tau(n) \wedge \tau_0} e^{-\alpha s} \sigma(X_s) v'(X_s) dW_s + \int_0^{\tau(n) \wedge \tau_0} \int_0^\infty e^{-\alpha s} (v(X_{s-} + y) - v(X_{s-})) (N(ds, dy) - \nu(ds, dy)) \\ &+ \sum_{0 \leq \theta_k \leq \tau(n) \wedge \tau_0} e^{-\alpha \theta_k} (v(X_{\theta_k}) - v(X_{\theta_k-})), + \int_0^{\tau(n) \wedge \tau_0} \int_0^\infty e^{-\alpha s} (v(X_s) - v(X_{s-} + y)) N(ds, dy) \end{aligned} \quad (3.8)$$

in which  $\{\theta_k\}_{k \in \mathbb{N}}$  is an increasing sequence of  $\mathbb{F}$  stopping times that are the times the process  $X$  jump due to jumps in  $Z$  that do not occur at the time of Poisson arrivals.  $Z^{(c)}$  is the continuous part of  $Z$ , i.e.,

$$Z_t^{(c)} \triangleq Z_t - \sum_{0 \leq s \leq t} (Z_s - Z_{s-}). \quad (3.9)$$

The controller is allowed to choose the jump times of  $Z$  to coincide with the jump times of  $N$ . But this is taken into account in (3.8) in the last line. Observe that the expression on this line is zero if the jump times of  $Z$  never coincide with those of the Poisson random measure.

Equation (3.10) can be written as

$$\begin{aligned}
e^{-\alpha(\tau(n)\wedge\tau_0)}v(X_{\tau(n)\wedge\tau_0}) &= v(x) + \int_0^{\tau(n)\wedge\tau_0} e^{-\alpha s}(\mathcal{A} - \alpha)v(X_s)ds - \int_0^{\tau(n)\wedge\tau_0} e^{-\alpha s}dZ_s \\
&+ \int_0^{\tau(n)\wedge\tau_0} e^{-\alpha s}(1 - v'(X_s))dZ_s + \int_0^{\tau(n)\wedge\tau_0} \int_0^\infty e^{-\alpha s}(v(X_{s-} + y) - v(X_{s-}))(N(ds, dy) - \nu(ds, dy)) \\
&+ \sum_{0 \leq \theta_k \leq \tau(n)\wedge\tau_0} e^{-\alpha\theta_k} (v(X_{\theta_k}) - v(X_{\theta_k-}) + (X_{\theta_k} - X_{\theta_k-})v'(X_{\theta_k-})) + \int_0^{\tau(n)\wedge\tau_0} e^{-\alpha s}\sigma(X_s)dW_s \\
&+ \int_0^{\tau(n)\wedge\tau_0} \int_0^\infty e^{-\alpha s} (v(X_s) - v(X_{s-} + y) + (y + X_s - X_{s-})v'(X_{s-} + y)) N(ds, dy)
\end{aligned} \tag{3.10}$$

After taking expectations the stochastic integral terms vanish. Also, the concavity of  $v$  implies that

$$v(y) - v(x) - v'(x)(y - x) \leq 0, \quad \text{for any } y > x. \tag{3.11}$$

Now together with the, Assumptions (i), (ii), (iii) we obtain

$$v(x) \geq \mathbb{E}^x \left[ e^{-\alpha(\tau(n)\wedge\tau_0)}v(X_{\tau(n)\wedge\tau_0}) + \int_0^{\tau(n)\wedge\tau_0} e^{-\alpha s}dZ_s \right].$$

Equation (3.4) follows from the bounded and monotone convergence theorems.

When the control  $Z$  defined in (3.6) is applied, the third line (3.10) is equal to  $(x - b)1_{x > b}$ , since the jump times of  $Z_t$  coincide with that of the Poisson random measure  $N$  except at time zero if  $X_0 = x > b$ . The fourth line is also zero, because  $v(\cdot)$  is linear on  $[b, \infty)$ . After taking expectations and then using assumptions (iv) and (v), monotone and bounded convergence theorems we obtain

$$v(x) = \mathbb{E}^x \left[ \int_0^{\tau_0} e^{-\alpha s}dZ_s \right], \tag{3.12}$$

which proves the optimality of  $Z$  and  $v(\cdot) = V(\cdot)$ . □

### 3.2.2 Construction of a Candidate Solution

As in Section 2.1.2 we will assume that the mean measure of the Poisson random measure  $N$  is given by  $\nu(dt, dy) = \lambda dt \eta e^{-\eta y} dy$ ,  $\mu(x) = \mu$  where  $\mu > 0$  and  $\sigma(x) = \sigma$ .

Let us define

$$v_0(x) \triangleq B_1 e^{\gamma_1 x} + B_2 e^{\gamma_2 x} + B_3 e^{-\gamma_3 x}, \quad x \geq 0, \tag{3.13}$$

for  $B_1, B_2, B_3 \in \mathbb{R}$  that are to be determined. We set our candidate function to be

$$v(x) \triangleq \begin{cases} v_0(x) & x \in [0, b), \\ x - b + v_0(b), & x \in [b, \infty). \end{cases} \tag{3.14}$$

We will choose  $B_1, B_2, B_3$  and  $b$  to satisfy



$$\frac{B_1\eta}{\gamma_1 - \eta}e^{\gamma_1 b} + \frac{B_2\eta}{\gamma_2 - \eta}e^{-\gamma_2 b} - \frac{B_3\eta}{\gamma_3 + \eta}e^{-\gamma_3 b} + B_1e^{\gamma_1 b} + B_2e^{-\gamma_2 b} + B_3e^{-\gamma_3 b} + \frac{1}{\eta} = 0, \quad (3.15)$$

$$\gamma_1 B_1 e^{\gamma_1 b} + \gamma_2 B_2 e^{\gamma_2 b} - \gamma_3 B_3 e^{-\gamma_3 b} = 1 \quad (3.16)$$

$$\gamma_1^2 B_1 e^{\gamma_1 b} + \gamma_2^2 B_2 e^{\gamma_2 b} + \gamma_3^2 B_3 e^{-\gamma_3 b} = 0, \quad (3.17)$$

$$B_1 + B_2 + B_3 = 0. \quad (3.18)$$

Equation (3.15) by explicitly evaluating

$$(\mathcal{A} - \alpha)v(x) = \mu v'(x) + \frac{1}{2}\sigma^2 v''(x) + \lambda \left( \int_0^{b-x} v(x+y)F(dy) + \int_{b-x}^{\infty} (v(b) + (x+y-b))F(y)dy \right) - (\lambda + \alpha)v(x)$$

and setting it to zero. Equations (3.16) and (3.17) are there to enforce first and second order smooth fit at point  $b$ . The last equation imposes the function  $v$  to be equal to zero at point zero. The value function,  $V$  satisfies this condition since whenever the value process  $X$  hits level zero bankruptcy is declared.

**Lemma 3.2.** *There exists unique solution  $B_1, B_2, B_3$  and  $b$  to the system of equations (3.15), (3.16), (3.17), and (3.18) if and only if the quantity  $\mu + \lambda/\eta > 0$ . Moreover,  $B_1 > 0$ ,  $B_2 > 0$  and  $B_3 < 0$ .*

*Proof.* Using (3.15), (3.16), and (3.17), we can express  $B_1, B_2$  and  $B_3$  as functions of  $b$ : For all  $b > 0$ , we have

$$\begin{aligned} B_1(b) &= \frac{e^{-\gamma_1 b}}{\eta} \frac{\gamma_2 \gamma_3 (\eta - \gamma_1)}{\gamma_1 (\gamma_2 - \gamma_1) (\gamma_1 + \gamma_3)} > 0, \\ B_2(b) &= \frac{e^{-\gamma_2 b}}{\eta} \frac{\gamma_3 \gamma_1 (\gamma_2 - \eta)}{\gamma_2 (\gamma_2 + \gamma_3) (\gamma_2 - \gamma_1)} > 0, \\ B_3(b) &= -\frac{e^{\gamma_3 b}}{\eta} \frac{\gamma_1 \gamma_2 (\eta + \gamma_3)}{\gamma_3 (\gamma_1 + \gamma_3) (\gamma_2 + \gamma_3)} < 0. \end{aligned} \quad (3.19)$$

Let us define

$$Q(b) \triangleq B_1(b) + B_2(b) + B_3(b), \quad b \geq 0. \quad (3.20)$$

Our claim follows once we show that the function  $b \rightarrow Q(b)$ ,  $b \geq 0$  has a unique root. The derivative of  $Q(\cdot)$

$$Q'(b) = B_1'(b) + B_2'(b) + B_3'(b) < 0, \quad (3.21)$$

therefore  $Q(\cdot)$  is decreasing. Explicitly computing  $Q(0)$  in (3.19), we obtain

$$Q(0) > 0 \quad \text{if and only if} \quad \frac{1}{\eta \gamma_1 \gamma_2 \gamma_3} \left( -\gamma_1 \gamma_2 \gamma_3 + \eta(-\gamma_1 \gamma_2 + \gamma_2 \gamma_3 + \gamma_3 \gamma_1) \right) = \frac{\mu + \lambda/\eta}{\alpha} > 0.$$

Since

$$\lim_{b \rightarrow \infty} Q(b) = -\infty \quad (3.22)$$

the claim follows.  $\square$

### 3.2.3 Verification of Optimality

**Lemma 3.3.** *Let  $B_1, B_2, B_3$  and  $b$  be as in Lemma 3.2. Then  $v$  defined in (3.14) satisfies*

- (i)  $(\mathcal{A} - \alpha)v(x) < 0$  for  $x \in (b, \infty)$ , (ii)  $v'(x) > 1$  on  $x \in [0, b)$ , (iii)  $v''(x) < 0$  on  $x \in [0, b)$ .

*Proof.* (i): On  $x \in (b, \infty)$ ,  $v(x) = (x - b) + v_0(b)$ , we compute

$$\begin{aligned} (\mathcal{A} - \alpha)v(x) &= \mu + \lambda/\eta - \alpha(x - b) - \alpha v_0(b^*) < \mu + \lambda/\eta - \alpha v_0(b) \\ &= \lim_{x \downarrow b} (\mathcal{A} - \alpha)v(x) = \lim_{x \uparrow b} (\mathcal{A} - \alpha)v(x) = 0. \end{aligned}$$

Here we used the continuity of  $v(x)$ ,  $v'(x)$  and  $v''(x)$  at  $x = b$ .

(ii) and (iii): Since  $B_1, B_2 > 0$  and  $B_3 < 0$ ,

$$v_0'''(x) = B_1\gamma_1^3 e^{\gamma_1 x} + B_2\gamma_2^3 e^{\gamma_2 x} - B_3\gamma_3^3 e^{-\gamma_3 x} > 0, \quad (3.23)$$

i.e.,  $v_0''(\cdot)$  is monotonically increasing in  $x$ . It follows from (3.17) that  $v_0''(b) = 0$ , therefore  $v_0''(x) < 0$  on  $x \in [0, b)$ . This proves (iii).

Since  $v_0''(x) < 0$ ,  $x \in \mathbb{R}_+$ ,  $v_0'(\cdot)$  is decreasing on  $\mathbb{R}_+$ . It follows from (3.17) that  $v_0'(b) = 1$ . Therefore,  $v_0'(x) > 1$  on  $x \in [0, b)$ . This proves (ii).  $\square$

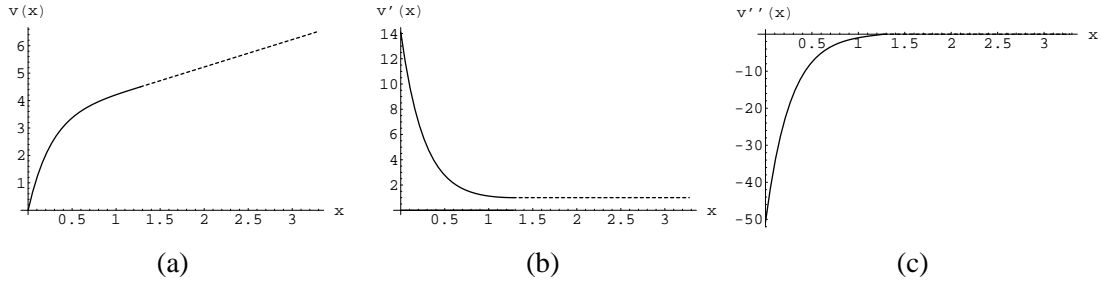
**Proposition 3.1.** Suppose that  $\mu + \frac{\lambda}{\eta} > 0$ . Let  $B_1, B_2, B_3$  and  $b$  be as in Lemma 3.2. Then the function  $v(\cdot)$  defined in (3.14) satisfies

$$v(x) = V(x) = \sup_{Z \in \mathcal{V}} J^Z(x). \quad (3.24)$$

and  $Z$  defined in (3.6) is optimal.

*Proof.* Note that  $(\mathcal{A} - \alpha)v(x) = 0$ ,  $x \in [0, b)$  as a result of (3.15). The function  $v(\cdot)$  is linear on  $[b, \infty)$ . It follows from Lemma 3.3 that the function  $v(\cdot)$  satisfies all the conditions in the verification lemma.  $\square$

Figure 4 shows the value function and its derivatives. As expected the value function is concave and is twice continuously differentiable. Finally, we perform some sensitivity analysis of the optimal barrier  $b$  with respect



**Figure 4:** The harvesting (dividend payout) problem with parameters  $(\mu, \lambda, \eta, \sigma, \alpha) = (-0.05, 0.75, 1.5, 0.25, 0.1)$ : (a) The value function  $v(x)$  with  $b = 1.276$ . (b)  $v'(x)$  and  $v''(x)$  to show that the optimality conditions are satisfied.

to the parameters of the problem. Figure 5 shows the results. **Graph (a):** The first graph shows that as the expected value of jump size  $1/\eta$  decreases, so does the threshold level  $b$ , as one would expect. **Graph (b):** It is interesting to observe that  $b^*$  increases first and start decreasing when  $\lambda$  reaches a certain level, say  $\lambda_{\max}$ . A possible interpretation is as follows: In the range of  $(0, \lambda_{\max})$ , i.e. for small  $\lambda$ , one wants to extract a large amount of cash whenever jumps occur since the opportunities are limited. As  $\lambda$  gets larger, one starts to be willing to let the process live longer by extracting smaller amounts each time. On the other hand, after  $\lambda \geq \lambda_{\max}$ , one becomes comfortable with receiving more dividends, causing the declining trend of  $b^*$ . **Graph (c):** The small  $\mu$  in the

absolute value sense implies that it takes more time to hit the absorbing state. Accordingly, it is safe to extract a large amount of dividend. However, when the cost increases up to a certain level, say  $\mu^*$ , it becomes risky to extract and hence  $b^*$  increases. It is observed that after the cost level is beyond  $\mu^*$ , one would become more desperate to take a large dividend at one time in the fear of imminent insolvency caused by a large  $\mu$  (in the absolute value sense). This is the downward trend of  $b^*$  on the left side of  $\mu^*$ . **Graph (d):** As the volatility goes up, then the process tends to spend more time away from zero in both the positive and negative real line. Accordingly, the threshold level increases to follow the process.

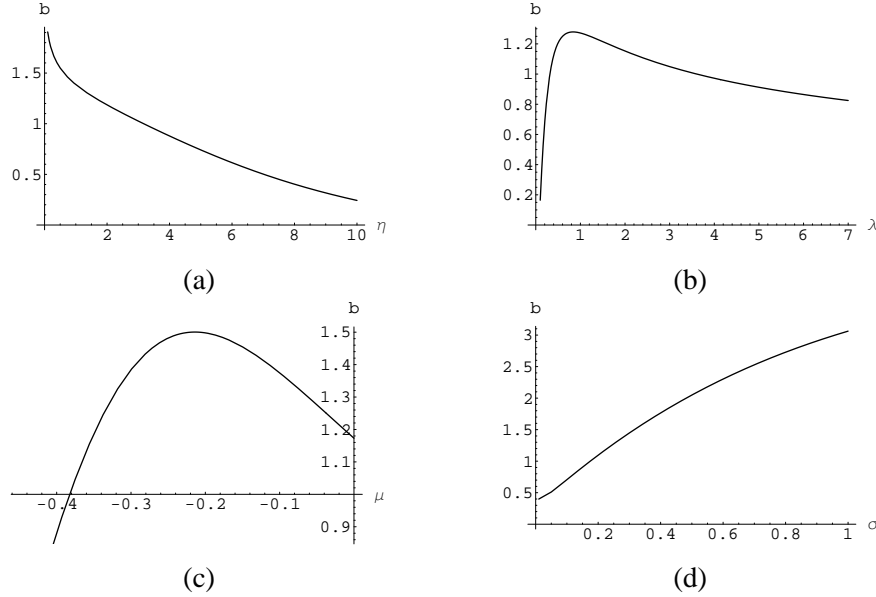


Figure 5: Sensitivity analysis of the harvesting (dividend payout) problem to the parameters. The basis parameters are  $(\mu, \lambda, \eta, \sigma, \alpha) = (-0.05, 0.75, 1.5, 0.25, 0.1)$ : (a) jump size parameter  $\eta$ , (b) arrival rate  $\lambda$ , (c) drift rate  $\mu$  and (d) volatility  $\sigma$ .

## 4 Concluding Remarks

Before concluding, we compare two value functions, one for the IPO problem and the other for the harvesting problem. We set parameters  $\mu, \sigma, \lambda, \eta$ , and  $\alpha$  equal and vary the level of  $r > 1$ , the expected return at the IPO market. Figure 6 exhibits the two value functions:  $v(x; 0)$  (solid line) for the IPO problem with  $a = 0$  and  $v(x)$  (dashed line) for the harvesting problem. We consider three different values of  $r$  here; (a)  $r = 1.25$ , (b)  $r = 1.5$  and (c)  $r = 2$ . It can be observed that as  $r$  increases, the value function for the IPO problem shifts upward for all the points of  $x \in \mathbb{R}_+$ . This jump diffusion model, although simple, gives a quick indication as to which strategy (IPO or harvesting) is more advantageous given the initial investment amount  $x$ . Moreover, as we discussed, this model has both diffusion and jump components, allowing us to model different stage of the start-up company by modifying the relative size of diffusion parameter  $\sigma$  and jump parameter  $\lambda/\eta$ .

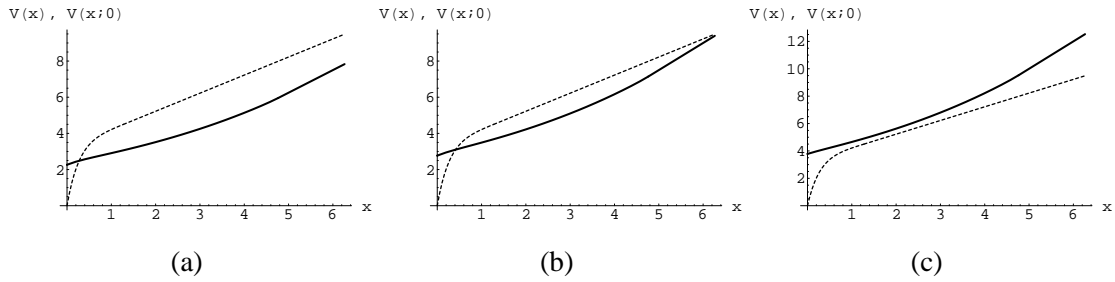


Figure 6: The comparison of two value functions with  $(\mu, \lambda, \eta, \sigma, \alpha) = (-0.05, 0.75, 1.5, 0.25, 0.1)$ : (a)  $r = 1.25$ . (b)  $r = 1.5$  and (c)  $r = 2$  where the value function for the IPO problem with  $a = 0$  is shown in solid line and the value function for the harvesting problem is shown in dashed line.

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